Keep my place safe and looking good.

Department	Annual budget £'000	Budget to date £'000	Actuals to date £'000	Variance to date £'000	Projected Outturn £'000	Projected Variance £'000
Bereavement Services	-557	-168	-200	-32	-633	-76
Building Control	-28	-14	-6	8	-12	16
Car Parks/Civil Enforcement Parking	28	14	22	8	44	15
CCTV	347	195	192	-3	329	-18
Climate Change	7	4	2	-2	5	-2
Community Services - Community Safety	560	280	264	-16	518	-41
Core Environmental Operations	597	299	297	-2	588	-10
Core waste Operations	1,223	611	598	-14	1,197	-25
Development Management	206	103	-8	-111	68	-137
Engineering	238	119	111	-6	229	-9
Environmental Health (WRS)	544	256	271	14	573	29
Land Drainage	180	102	105	3	184	3
Landscape & Grounds Maintenance	20	10	10	-0	20	0
Manager supplies and Transport	375	210	208	-2	371	-4
Place Teams	1,300	603	593	-10	1,279	-21
Planning Policy	243	122	92	-29		
Trees & Woodland Management	410	205	200	-5	401	-10
Waste Management Policy	-0	-0	5		9	9
Totals	5,693	2,951	2,757	-192	5,367	-326

Financial commentary:

The variance within bereavement services is due to the increased volume of afternoon cremations which carry a higher fee.

There are some salary vacancies with Community safety which are unlikely to be filled by the end of the financial year.

In core waste there is a saving on vehicle maintenance costs due to a new vehicle not being received now in this financial year.

There has been additional planning application income (Development Management) at the beginning of 2016/17 but is not expected to continue at the same rate for the remainder of the year.

There will be an estimated additional recharge from Worcestershire Regulatory Services (WRS) of £32k in relation to Pest Control. This charge is primarily due to the volume of call outs relating to rat treatment.

The underspend in place teams is due to some efficiencies within the fuel budgets.

Planning policy have an underspend due to staff currently on maternity leave.

Help me run a successful business

Department		Annual budget £'000	Budget to date £'000	Actuals to date £'000	Variance to date £'000	Projected Outturn £'000	Projected Variance £'000
Asset & Property Management		-344	-192	-189	3	-342	2
Economic Development		146	73	87	13	179	32
Manager Taxi Licensing		-195	-102	-104	-2	-200	-5
Community Services - Grants to Vol bodies		271	141	134	-7	263	-8
	Totals:	-122	-79	-72	8	-100	21
Financial commentary: The overspend mainly relates to Economic Deve	elopment d	ue to the shortfall in	income on the mark	kets.			

Help me to be financially independent (including education & skills)

Department	Annual budget £'000	Budget to date £'000	Actuals to date £'000	Variance to date £'000	Projected Outturn £'000	Projected Variance £'000
Benefits	354	-488	-495	-7	306	-48
Revenues	189	29	36	7	176	-13
Property Management - Rents grants	15	8	8	0	15	0
Totals:	558	-452	-452	0	497	-61

Financial commentary:

The projected saving on Benefits is due to a contribution from the Housing Revenue Account (HRA) as staff are currently working with Locality Teams. The projected outturn saving for Revenues is due to additional income from Penalties / Fines within Council Tax.

Help me to live my life independently (including health & activity)

Department	Annual budget £'000	Budget to date £'000	Actuals to date £'000	Variance to date £'000	Projected Outturn £'000	Projected Variance £'000
Community Services (incl dial a ride & Shopmobility)	356	169	182	14	411	55
Early Help	-4	-2	1	3	-4	0
Lifeline	4	-123	-123	-0	9	4
Manager Care & Repair	50	25	-1	-26	0	-50
Totals:	406	69	60	-10	416	8

Financial commentary:

Community services (incl dial a ride and shopmobility) variance is due to increased staffing costs and income generation being lower than anticipated.

There will be a saving within 2016/17 on Care and Repair for the Management fee on Disabled facilities grants (DFG's) as there is now available funding from the capital provision.

Help me to find somewhere to live in my locality

Department		Annual budget £'000	Budget to date £'000	Actuals to date £'000	Variance to date £'000	Projected Outturn £'000	Projected Variance £'000	
Housing General Fund		1,018	509	514	5	1,018	-0	
Housing Strategy & Enabling		214	107	87	-20	190	-24	
Democratic Services - Land charges		-29	-21	-18	4	-33	-4	
	Totals:	1,202	595	583	-11	1,175	-28	
Financial commentary: The underspend is due to a number of salary vacancies within the service of Housing Strategy & Enabling.								

Provide good things for me to do, see and visit

Department	Annual budget £'000	Budget to date £'000	Actuals to date £'000	Variance to date £'000	Projected Outturn £'000	Projected Variance £'000
Cultural Services	883	480	473	-7	880	-3
Leisure & Cultural Man	85	68	75	7	100	15
Parks & Green Spaces	153	81	77	-5	146	-7
Sports Services	516	351	388	36	582	66
Business Development - Cultural	0	0	10	10	19	19
Totals:	1,637	980	1,022	42	1,727	90

Financial commentary:

Within sports services the Sports Centres and Golf course are not achieving the budgeted income targets. This is partially due to the closure of the pitches at Arrow vale for safety reasons and the overall decline in golf nationally. The capital investment in the Dance studio at the Abbey Stadium should encourage new members and retain existing members to increase future income and the previous investment made in new fitness suite equipment has been well received.

Business Development have predicted an overspend which is due to continued income generation issues around Sponsorship of roundabouts and hire of the Civic suite. Officers are currently reviewing this positon and will, be addressing these issues in the upcoming budget round.

Enable others to work/do what they need to do (to meet purpose)

Department	Annual budget £'000	Budget to date £'000	Actuals to date £'000	Variance to date £'000	Projected Outturn £'000	Projected Variance £'000
Asset & Property Management - Town Hall	1,020	266	259	-7	1,000	-20
Asset Maintenance	344	172	172	0	344	0
Business Development	133	66	61	-5	124	-9
Business Transformation	1,072	536	533	-3	1,067	-5
Communications & Print	255	124	119	-4	246	-10
Corporate Management & Audit	-3	60	76	17	13	16
Corporate Services	1,824	911	890	-21	1,798	-26
Corporate Strategy	86	43	43	0	86	0
Customer Support Services	505	258	272	14	515	10
Democratic Services	328	144	141	-3	327	-1
Depot	97	48	49	0	97	1
Elections	200	63	63	-1	201	1
Financial Services & Procurement	538	307	337	30	557	18
Human Resources	526	263	277	14	572	45
It Licences Direct Services	154	77	81	4	162	8
Legal Services	281	143	146	4	283	2
Partnerships	56	31	30	-1	56	0
Post, Admin & Civic	231	115	111	-4	230	-1
Property Management	22	7	-0	-7	8	-14
Sports Services - Management	77	39	37	-2	73	-4
Transport	-5	-2	-2	-0	-5	0

Totals:	7,742	3,669	3,695	26	7,753	11		
Financial commentary:						·		
The saving shown within Asset and property management	relates to utility & N	NDR due to the build	ding currently being (occupied by a volunt	ary organisation.			
Corporate Management & Audit -have an overspend which	relates to additiona	I charges from LEP	of £4,000 and costs	associated with sec	uring advice on Trea	asury Management		
Corporate Services have predicted saving due to superannuation costs being lower than the budget estimation.								
Customer Services variance is due to the upgrade of the ca	ash receipting syste	m and increased cre	edit card charges.					
In Financial Services & Procurement the overspend relates	to Payments & Pay	roll to ensure delive	ry of service with pro	oviding cover for sick	ness absence.			
Human Resources is showing a predicted overspend due to				U U				
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